

Taking Care of Your Team

(The Human Side of Employees On TTD & Long-Term LD)

Pat McEvoy Human Resources Bureau

Getting Lost in the Shuffle



- Employee Injury (On or Off Duty)
- Surgery? Physical Therapy? Rehab? Psych?
- Unable to Return to Work (TTD)
- Work Unable to Accommodate Medical Restrictions (Long-Term TAD)
- Unit Turnover Happens (Transfers, Promotions, Retirements, Etc.)
- New Supervisor Takes Over
- We (Peers & Supervisors) Stop Checking In With Injured Employee





- Frustration with the Worker's Comp Process
- Lack of Belonging
- Lack of Purpose
- Morale Decline
- Feeling of Not Being Important/Vital to Team
- Self-Esteem Issues
- Depression



Exit Interview Responses



Q: What do you think the Department could have done to retain you as an employee?

A: "The Department could care, provide help, check in with their deputies. We were left on our own after our incident. I tried to get help on my own after the incident, with no success on the treatment and I didn't know where else to turn.

"My supervisors eventually changed after the incident and two of the new supervisors were able to get me help. I eventually had to get representation because workers comp is awful to work with and they kept switching my doctors.

"Starting the process over and over did more harm than good."

Exit Interview Responses



Q: What do you think the Department could have done to retain you as an employee?

A: "Not treat me like a criminal when I go to the doctor because I got hurt during a UOF. Not treat me as if I lied about a very real injury and then use all of my vacation, sick, comp hours and leaving me four months without pay.

"Not ignore me when I reached out for help because I was addicted to narcotic pain medication, leaving me to figure out how to get off medications on my own."

Why We Don't Check In

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- New Supervisor to Team & You Do Not Know Them
- Former Supervisor Gave Adverse Comments
- Former Supervisor Never Mentioned Anything
- Employee's Peers Not Asked or Do Not Offer Input
- "Been Carrying Them on Paper Forever"
- "They Are Milking It"

What We Should Do: Check In!



- If You Do Not Know Them:
 - Evaluate if You Should Start Trying
 - Delegate to Team Members Who Do & Follow Up
 - Make Some Sort of Attempt to Check In
- Text is Better Than Nothing!
 - Even a Simple Introduction / Greeting



Suggestions:

Set up Calendar Reminders for Periodic Check In

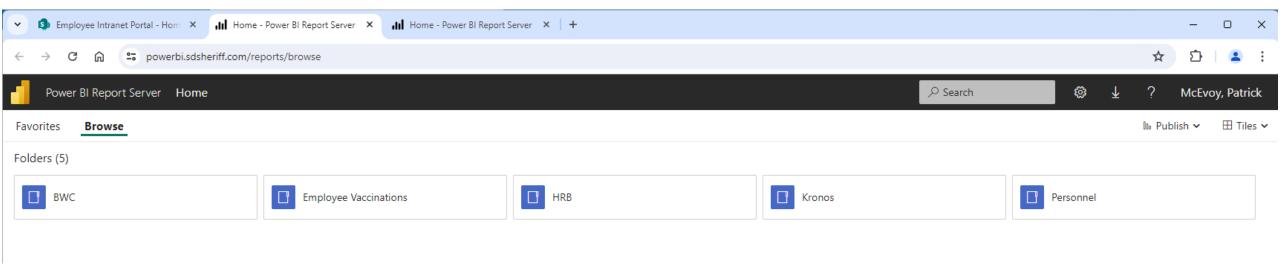
• If YOU Did the RM-3, Take It Upon Yourself to Check In

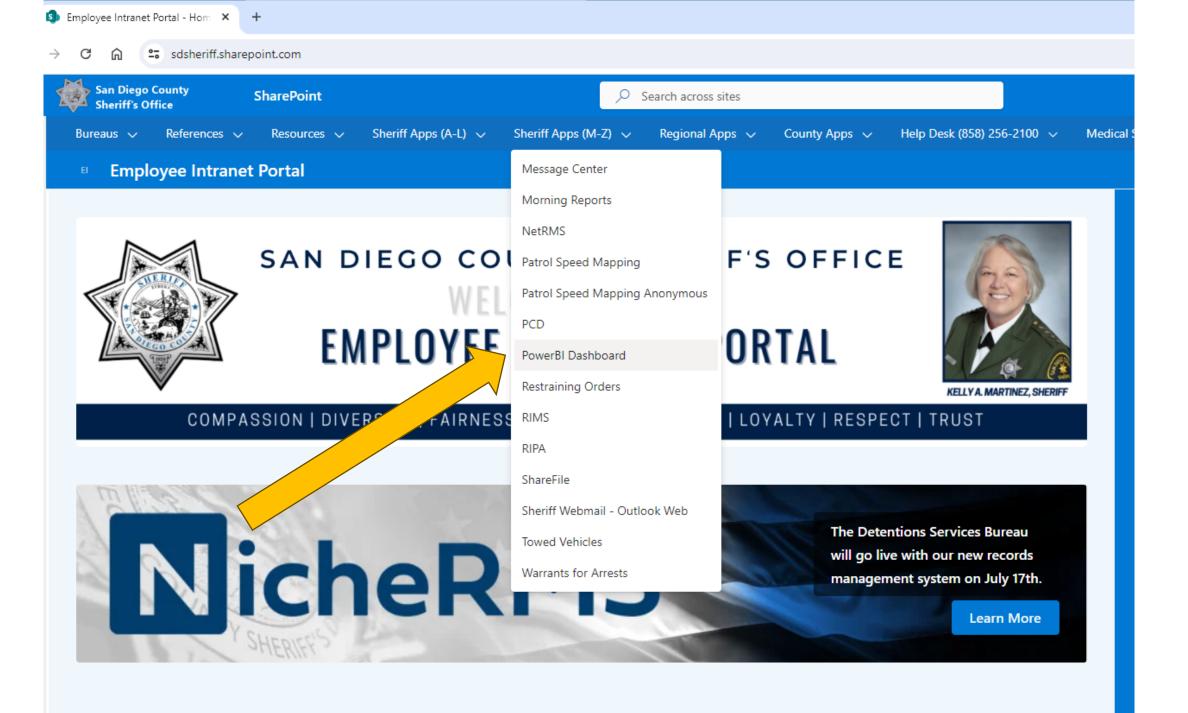
• Even After You Transfer!

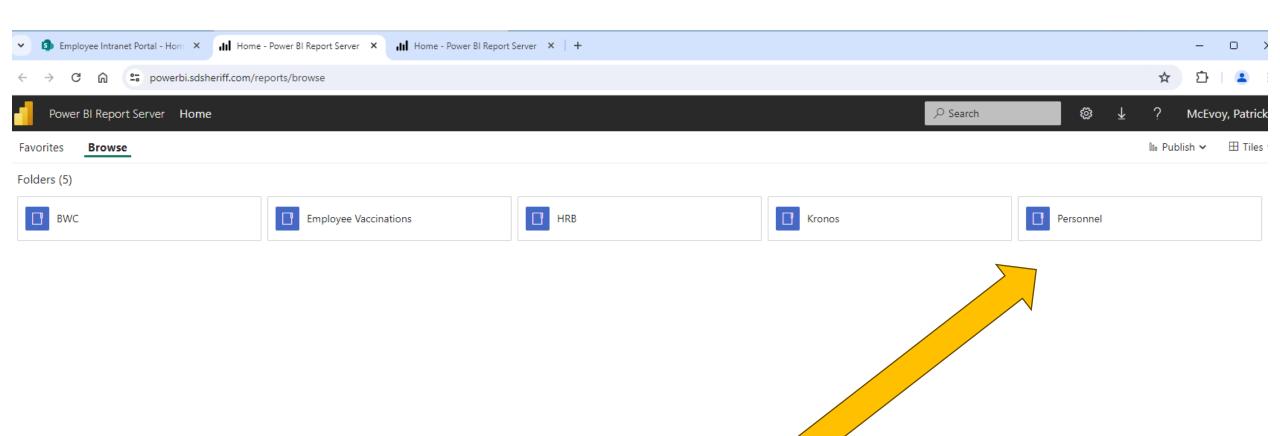
Power BI Dashboard Tool

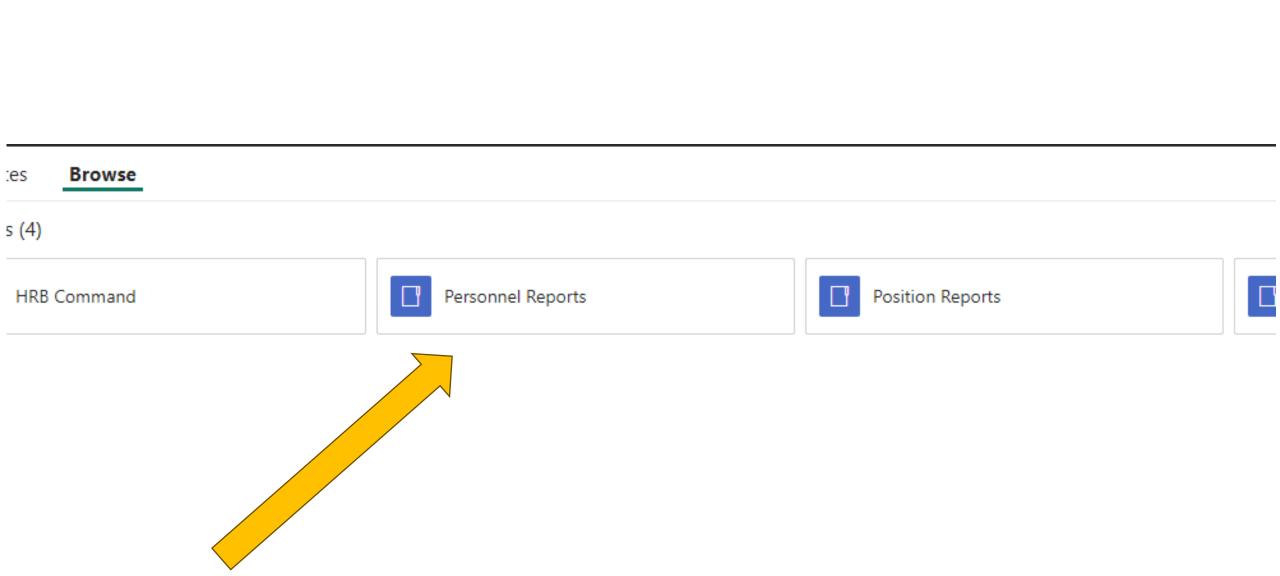


https://powerbi.sdsheriff.com/reports/powerbi/Personnel/Personnel%20Reports/Personnel%20Leave%20Summary







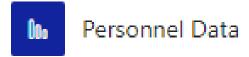




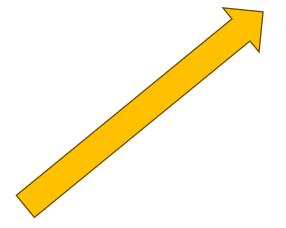
Power BI Report Server Home > Personnel > Personnel Reports

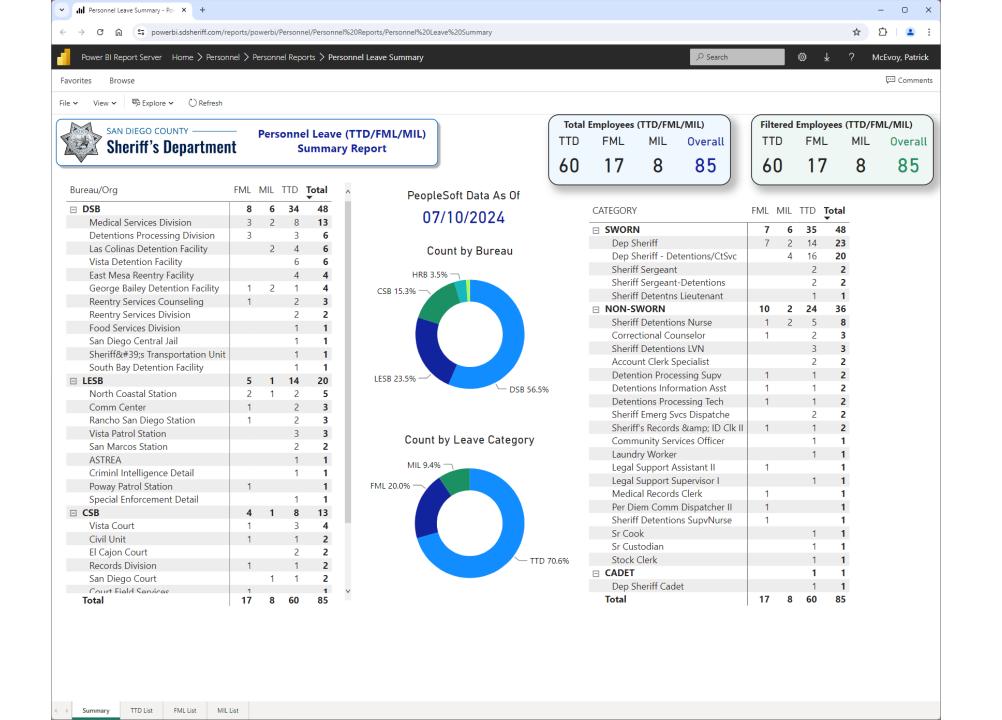
Favorites **Browse**

Power BI Reports (2)





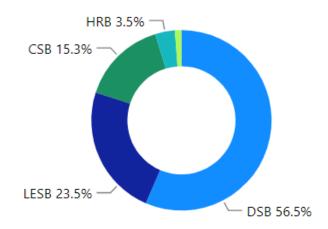




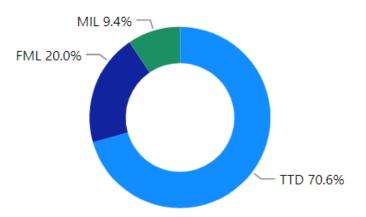
Bureau/Org	FML	MIL	TTD	Total ▼
□ DSB	8	6	34	48
Medical Services Division	3	2	8	13
Detentions Processing Division	3		3	6
Las Colinas Detention Facility		2	4	6
Vista Detention Facility			6	6
East Mesa Reentry Facility			4	4
George Bailey Detention Facility	1	2	1	4
Reentry Services Counseling	1		2	3
Reentry Services Division			2	2
Food Services Division			1	1
San Diego Central Jail			1	1
Sheriff's Transportation Unit			1	1
South Bay Detention Facility			1	1
□ LESB	5	1	14	20
North Coastal Station	2	1	2	5
Comm Center	1		2	3
Rancho San Diego Station	1		2	3
Vista Patrol Station			3	3
San Marcos Station			2	2
ASTREA			1	1
Criminl Intelligence Detail			1	1
Poway Patrol Station	1			1
Special Enforcement Detail			1	1
□ CSB	4	1	8	13
Vista Court	1		3	4
Civil Unit	1		1	2
El Cajon Court			2	2
Records Division	1		1	2
San Diego Court		1	1	2
Court Field Services Total	1 17	8	60	1 85

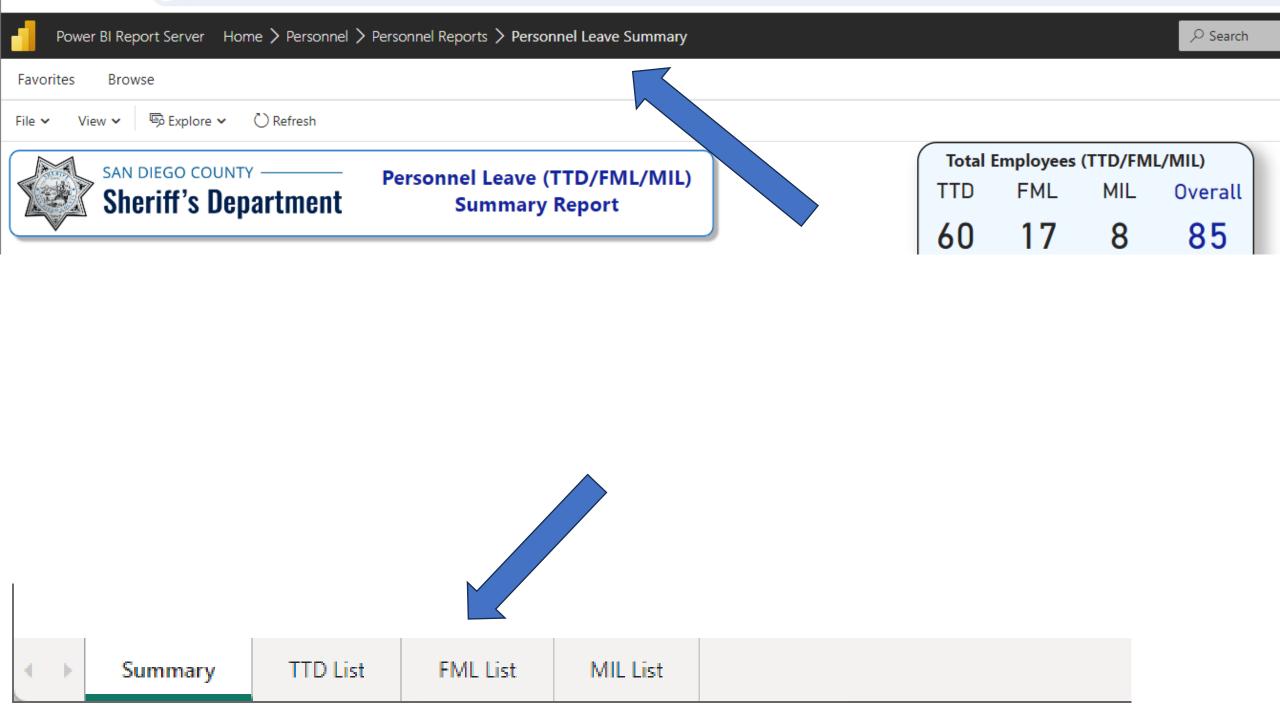
PeopleSoft Data As Of 07/10/2024

Count by Bureau



Count by Leave Category





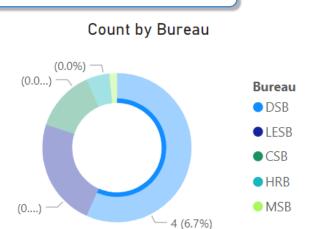


Sheriff's Department Personnel Report

Filtered TTD Total TTD Employees Employees 60 4

PeopleSoft Data As Of 07/10/2024

Temporary Total Disability (TTD)



Count by Bureau/Org Count ^ Bureau/Org **□** DSB 34 Medical Services Division Vista Detention Facility East Mesa Reentry Facility Las Colinas Detention Facility Reentry Services Counseling San Diego Central Jail

Sheriff's Transportation Unit

60

South Bay Detention Facility

Total



Bureau	Org	Photo	EmplID	Name	Classification	JobCode Years	Service Years	Reports To	TTD Start Date	TTD Days
DSB	Las Colinas Detention Facility		(7		Dep Sheriff - Detentions/CtSvc	7.00	7.40	Guzman, David	04/26/2024	75
			0		Dep Sheriff - Detentions/CtSvc	7.70	8.40	Curran, Heidi	07/10/2024	0
			0	cananza, cymana	Dep Sheriff - Detentions/CtSvc	7.00	11.80	Carranza, Enrique	06/07/2024	33
			1	N	Dep Sheriff - Detentions/CtSvc	0.40	0.80	Axelsson, Hakan	06/28/2024	12



Questions?

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